

WLA Risk Register

Taskforce #2 Progress Update
11 November 2025

WLA Risk Register

First Level	Strategic		Operational		Legal & Compliance	Financial
Second Level	Market Environment	Strategy & Initiatives	Execution, Delivery, & Process Management	Employment practices and workplace safety	Compliance	Capital
Third Level	Brand	Merger and Acquisitions, Partnerships, Joint Ventures	Communication management	Health and safety	Gaming regulations	Indebtedness
	Competition	Big bang disruption	Customer intake and documentation	Physical security	Law and regulations	Liquidity & Credit
	Geopolitical	Budgeting, capital allocation, investments evaluation	Customer/client account management	Diversity and discrimination	Third party due diligence	Liquidity Risk
	Demand for games	Change management and succession planning	Improper business or market practice	Environmental Risk	Increased regulatory scrutiny and compliance requirements	Market
	Regulatory	Licences and contracts	Monitoring and reporting	Damage to Physical Assets	Legal	Exchange rate fluctuations
	Energy Crisis	Failure to implement or take advantage of Artificial Intelligence	On-field operations	Disasters or other events	Intellectual Property (IP) and Trademarks	Interest rate risk
	Power Grid Strain	Sales & Marketing	Operational compliance with gaming licence / contract obligations	Internal Fraud	Litigation and legal disputes	Macroeconomic fluctuations
	Growth in illegal markets	Pricing policies	Selection, sponsorship and exposure	Theft and Fraud	AI Intellectual Property Control	
	Communication	Customer relationship management	Support Services	Unauthorised activity		
	Corporate Social Responsibility (CSR)	People	Transaction capture, execution and maintenance	External Fraud		
	Responsible Gaming (RG)	Industrial relationships	Vendors and suppliers	Cybersecurity		
	Reputational and crisis management	Organization	Business disruption and system failures	Theft and fraud		
	Governance	Talent Risk	ICT systems availability and continuity risk			
	Governance model	Union Activity	Infrastructure availability and continuity risk			
	Tone at the Top	Pandemic Risk	Systems			
	ESG		Supply Chain			
			Clients, products and business practices			
			Business or market practice			
			Improper business or market practice			
			Litigation and disputes			
			Operational compliance with gaming licence / contract obligations			
			Product Flaws			

Red Bold = 2025 TOP Risks